# **Agenda**

# Commercial Ventures Executive SubCommittee

Thursday, 18 November 2021 at 6.30 pm New Council Chamber, Town Hall, Reigate



This meeting will take place in accordance with Government guidance. The Committee will assemble at the Town Hall, Reigate. Members of the public, Officers and Visiting Members should attend remotely.

Please wear a face covering at all times in the chamber, except when you are speaking, or, if you are seated at least 2 metres distance from others.



Members of the public may observe the proceedings live on the Council's <u>website</u>.

#### Members:

T. Archer (Chairman) and M. A. Brunt (Leader)

T. Schofield V. H. Lewanski

Mari Roberts-Wood
Interim Head of Paid Service

#### For enquiries regarding this agenda;

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Published 09 November 2021



#### 1. Minutes of the previous meeting

(Pages 5 - 8)

To approve the minutes of the previous meeting as a correct record.

#### 2. Apologies for absence

To receive any apologies for absence.

#### 3. Declarations of interest

To receive any declarations of interest.

#### 4. Companies Performance Update - Autumn 2021

(Pages 9 - 76)

To consider the performance of companies owned or part-owned by the Council, as of Autumn 2021.

# 5. Shareholder Actions: RBBC Housing - Independent Living - (Pages 77 - 88) November 2021

Shareholder action for RBBC Housing - Independent Living to approve the accounts for the period 1 April 2021 to its dissolution date, 30 September 2021.

#### 6. Exempt business

RECOMMENDED that members of the Press and public be excluded from the meeting for the following item of business under Section 100A(4) of the Local Government Act 1972 on the grounds that:

- it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act; and
- ii. the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

#### 7. Any other business

To consider any other urgent business.



#### Our meetings

As we would all appreciate, our meetings will be conducted in a spirit of mutual respect and trust, working together for the benefit of our Community and the Council, and in accordance with our Member Code of Conduct. Courtesy will be shown to all those taking part.



#### Streaming of meetings

Meetings are broadcast live on the internet and are available to view online for six months. A recording is retained for six years after the meeting. In attending any meeting, you are recognising that you may be filmed and consent to the live stream being broadcast online, and available for others to view.



#### **Accessibility**

The Council's agenda and minutes are provided in English. However, the Council also embraces its duty to anticipate the need to provide documents in different formats, such as audio, large print or in other languages. The Council will provide such formats where a need is identified prior to publication or on request.



**Notice is given** of the intention to hold any part of this meeting in private for consideration of any reports containing "exempt" information, which will be marked accordingly.



Minutes of a meeting of the Commercial Ventures Executive Sub-Committee held at the New Council Chamber - Town Hall, Reigate on Thursday, 30 September 2021 at 7.00 pm.

**Present:** Councillors Archer (Chairman), M. Brunt, T. Schofield and V. H. Lewanski (Vice-Chair)

#### 13 Minutes of the previous meeting

**RESOLVED** to approve the minutes of the previous meeting as a correct record.

#### 14 Apologies for absence

There were no apologies for absence.

#### 15 Declarations of interest

There were no declarations of interest.

#### 16 Shareholder Actions - Accounts and Auditor appointment

The Sub-Committee considered two reports in respect of shareholder actions for Greensand Holdings Limited, a company 100% owned by the Council; and, Horley Business Park Development LLP, a company which was part-owned by the Council.

The first report related to Greensand Holdings Limited, which recommended that the Shareholder Representative for Greensand received Greensand's accounts to 31 December 2020; and approve the re-appointment of Kreston Reeves as auditor and authorise the Directors of the Company to fix the auditors' remuneration; and authorise the signing of the shareholder ordinary resolution for the record; and

The second report related to Horley Business Park Development LLP, which recommended that the Council's Partnership Representative receive its accounts to 31 December 2020; and directed the Council's Board Representatives for the Company to approve those accounts and approve the re-appointment of Moore Kingston Smith as auditor and fix the auditors' remuneration.

The recommendations, as set out in the reports, allowed the companies to meet their obligations under the Companies Act 2006 and their constitutions.

**RESOLVED**, as shareholder representative for Greensand Holdings Limited (the Company), a company 100% owned by RBBC:



#### Commercial Ventures Executive Sub-Committee, Thursday, 30th September, 2021

- To receive the Company's Directors' Report and Audited Financial Statements for the year ended 31 December 2020 set out in the exempt report of the agenda;
- To approve the re-appointment of Kreston Reeves LLP as auditor for Greensand Holdings Limited for the year to 31 December 2021;
- iii. For the auditor appointed to Greensand Holdings Limited in (ii) above, to authorise the Directors of the Company to fix the auditors' remuneration for the year to 31 December 2021 as set out in the exempt report of the agenda;
- iv. To authorise the Portfolio Holder for Investment and Companies to sign on behalf of the shareholder, RBBC, the shareholder ordinary resolution confirming (i.) to (iii.) above as set out in the exempt report of the agenda.

**RESOLVED**, as partner representative for Horley Business Park Development LLP (the Company), a company part-owned by Reigate and Banstead Borough Council (RBBC):

- v. To receive the Horley Business Park Development LLP's Annual Report and Financial Statements for the year ended 31 December 2020, set out in the exempt report of the agenda;
- vi. To direct the RBBC Board Representatives of the Company to approve the Annual Report and Financial Statements for the year to 31 December 2020;
- vii. To authorise the RBBC Board Representatives of the Company to approve the reappointment of Moore Kingston Smith LLP as auditor for Horley Business Park Development LLP (the Company) for the year to 31 December 2021; and
- viii. For the auditor appointed to Horley Business Park Development LLP in (vii) above, authorise the RBBC Board Representatives of the Company to fix the auditors' remuneration for the year to 31 December 2021, as set out in the exempt report of the agenda.

#### 17 Shareholder Actions - RBBC Housing - Independent Living re AGM

The Sub-Committee considered a report which recommended shareholder actions in respect of the Council's Community Benefit Society to ensure it was governed correctly, met its statutory requirements, and be dissolved due to inactivity and no identified ambition to utilise it.

**RESOLVED**, as shareholder representative for Reigate and Banstead Borough Council, in respect of RBBC Housing – Independent Living:

- i. To note that an annual general meeting (AGM) for RBBC Housing Independent Living was required to be held within six calendar months after the close of its financial year and consent to short notice of that AGM and authorise the Portfolio Holder for Investment and Companies to sign on behalf of Reigate & Banstead Borough Council, the Consent to Short Notice letter (Annex A);
- ii. To vote in favour of the following resolutions being proposed at RBBC Housing Independent Living's AGM, as set out in Notice of AGM (Annex B):

#### Commercial Ventures Executive Sub-Committee, Thursday, 30th September, 2021

- a. In light of RBBC Housing Independent Living's zero turnover and assets, to exercise the power under section 84 of the Co-operative and Community Benefit Societies Act 2014 (the Act) to disapply section 83 of the Act and remove the duty to appoint an auditor for the financial year ended 31 March 2021.
- b. To receive and adopt RBBC Housing Independent Living's unaudited Financial Statements for the period ended 31 March 2021 (Annex C).
- c. To receive and adopt the Directors' report on the affairs of RBBC Housing Independent Living (Annex D).
- d. The dissolution of RBBC Housing Independent Living be approved.
- e. THAT, pursuant to and in accordance with Article G12 of the RBBC Housing Independent Living's rules and Section 119 of the Cooperative and Community Benefit Societies Act 2014 ("the Act") the instrument of dissolution in the format prescribed by the FCA and containing all information required by section 119(2) of the Act to be further endorsed by at least three fourths of the Members to testify their consent to the dissolution of the Association (ANNEX E set out in the Exempt part of the report) be approved; and
- iii. The Portfolio Holder for Investment and Companies as the Corporate Representative for Reigate and Banstead Borough Council to attend and vote on the above resolutions at the RBBC Housing Independent Living AGM be approved.

#### 18 Exempt business

**RESOLVED** that members of the Press and public be excluded from the meeting for the following items of business under Section 100A(4) of the Local Government Act 1972 on the grounds that:

- i. it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act; and
- ii. the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

#### 19 Shareholder Actions - Accounts and Auditor appointment (Exempt)

The Sub-Committee noted the exempt information within the exempt reports and no questions or concerns were raised.

#### 20 Any other business

There was no other business.

The meeting finished at 7.07 pm

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SIGNED OFF BY	Head of Paid Service
AUTHOR	Tom Borer, Policy Officer
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EMAIL	tom.borer@reigate- banstead.gov.uk
то	Commercial Ventures Executive Sub-Committee
DATE	Thursday, 18 November 2021
EXECUTIVE MEMBER	Portfolio Holder for Investment and Companies

KEY DECISION REQUIRED	N
WARDS AFFECTED	(All Wards);

SUBJECT	Companies Performance Update - Autumn 2021

#### Recommendations

1. To note the Autumn 2021 Companies Performance Update, and the observations of the Overview & Scrutiny Committee, as set out in the report.

#### **Reasons For Recommendations**

To consider the performance of companies owned or part-owned by the Council, as of Autumn 2021

#### **Executive Summary**

This report provides an overview of the performance of the companies currently owned, or part-owned, by the Council.

The operational companies currently consist of Greensand Holdings Limited, Horley Business Park Development LLP, and Pathway for Care Limited.

Two additional companies, RBBC Limited and RBBC Housing – Independent Living (the Council's Community Benefit Society) are inactive.

A new company, Camelia Close (Tadworth) Residents Management Company was established in May 2021. This company is not a Council-owned company, however it relates to a council project therefore is included in this report for completeness.

Greensand Holdings is considered to be performing in line with expectations, Horley Business Park Development LLP is not currently considered to be performing in line with

expectations, and judgement is pending on the performance of Pathway for Care Limited. It is as yet considered to be too soon to offer a judgement Camelia Close Residents Management Company due to its recent establishment, but there are not anticipated to be any issues at this time.

The Overview & Scrutiny Committee considered this report at its meeting of 21 October 2021, and its observations are set out below.

Additional commercially sensitive supporting information is detailed in the exempt report set out in the Part 2 section of this agenda.

The Commercial Ventures Executive Sub-Committee has the authority to approve the above recommendation.

#### **Statutory Powers**

- Section 1 of the Localism Act 2011 gives local authorities a general power of competence that enables them to do anything that a private individual is entitled to do, as long as it is not expressly prohibited by other legislation. Section 4 of the same Act directs that anything which is done for purely commercial purposes should be done though a company structure.
- Companies and LLPs are governed by the Companies Act 2006; The Limited Liability Partnerships Act 2000; and The Limited Liability Partnerships Regulations 2001 (as amended principally by the Limited Liability Partnerships (Application of Companies Act 2006) Regulations 2009 and Community Benefit Societies are also governed by Co-operative and Community Benefit Societies Act 2014.

#### **Background**

- 3. Local Authorities face ongoing financial challenges in recent years, due to a combination of reductions in central government funding, and increasing demand on services in many areas. Whilst Reigate and Banstead Borough Council has maintained a generally strong financial position, it remains essential for the Council to generate income in addition to its statutory share of business rates and council tax funding, if it is to continue to deliver and maintain the high level of services it currently provides and has planned to continue to provide as part of the Corporate Plan 2020-2025.
- 4. Whilst the Council pursued commercial activities before 2019, there was a Commercial Governance Review in 2018. Following that review, the activities have been overseen by the Commercial Ventures Executive Sub-Committee, and integrated within the Council's wider Service and Financial Planning.
- 5. These activities take place within financial limits set out as part of the Council's approved revenue budget and capital programme.
- 6. The Council's holdings in companies represent one element of this commercial and investment activity, governed by the established commercial framework, along with relevant company regulations.
- 7. To support good governance of the Council's companies, the Overview and Scrutiny Committee and the Commercial Ventures Executive Sub-Committee receive regular updates on the performance of these companies.

8. The last full update was considered in Spring 2021.

#### **Key Information**

- 9. As identified in the Executive Summary, the Council currently owns or part-owns, or has an interest in four operational companies. These are Greensand Holdings Limited, Horley Business Park Development LLP, Pathway for Care Limited, and Camelia Close (Tadworth) Residents Management Company Limited.
- 10. Greensand Holdings Limited is currently considered to be performing overall in line with the Council's objectives and expectations. Additional information is currently being sought from Pathway for Care Limited and the decision on the adequacy of its performance is undetermined, pending receipt of that information. Horley Business Park Development LLP is not currently considered to be performing in line with the Council objectives due to activity being limited by matters currently being resolved with the joint venture partners. No assessment has been undertaken on the performance of Camelia Close (Tadworth) Residents Management Company due to its recent establishment and the expectation that the Council's involvement will be short term.
- 11. More detail of the current status and performance of the Council's interest in each company is set out below.

#### **Greensand Holdings Limited**

- 12. Greensand Holdings Limited is a property investment and development company, established to facilitate the Council's property investment activities. It is wholly owned by the Council. The creation of the company was authorised by the Executive on 15 September 2016.
- 13. The company was initially funded through a loan from the Council. It generates an income from one of its property holdings and provides an income stream to the Council through the payment of interest on the loan.
- 14. As of 31 March 2021, the company had received £13.258m in loan funding from the Council comprising
  - £2.270m in 2016/17 for the purchase of office premises; and
  - £10.988m in 2019/20 for the purchase of a plot of land for development.
- 15. The office building provides a rental income sufficient for the company to pay interest on the loan to the Council.
- 16. The development land provides a negligible income stream; £1.152m loan interest has been accrued as of 31 March 2021 pending a decision on its future development. This sum is impaired in the Council's accounts to reflect uncertainty regarding timing of loan repayment.
- 17. The current Directors of the company are William Pallett, Derek Beck and Councillor R. Michalowski.
- 18. The company, from a shareholder perspective, is currently performing in line with the Council's objectives. The performance of the investment in the development site will be dependent on future decisions made regarding said development.
- 19. The draft Directors' Report and Audited Financial Statements for the year ended 31

- December 2020 for Greensand Holdings Limited are provided as Annex 1 to this report, pending final auditor signature at time of writing.
- 20. Additional details are available in the exempt report set out in the Part 2 section of this agenda.

#### **Horley Business Park Development Limited Liability Partnership**

- 21. Horley Business Park Development LLP is a joint venture which was set up to bring forward planning, and subsequent development, of employment land in the Horley area. The creation of the company was authorised by the Executive on 15 October 2015, and a joint venture with Millhill Properties (Horley) Limited and Berwick Hill Properties Limited was established in 2016.
- 22. The partnership is funded through loans from the Council and its partners. It does not currently generate a profit, but is working towards the future development of the proposed Horley Business Park as a long term project.
- 23. As of 31 March 2021, the company had received £0.602m in loan funding from the Council (plus £0.276m accrued interest) to fund set up and working capital expenses. This sum is impaired in the Council's accounts to reflect uncertainty regarding timing of loan repayment.
- 24. The Council is currently working to resolve a number of matters regarding its relationship with the partners to the LLP with regard to both parties' engagement with the joint venture. In order to ensure we do not prejudice the current discussions we cannot publish additional information, but an update will be provided once it is possible to do so.
- 25. As identified in the Spring 2021 report, following the felling of a number of trees without the Council's knowledge on land owned by Millhill the Council is continuing to enforce the Tree Preservation process, and cooperate with the relevant authorities.
- 26. Due to the limitations placed on the joint venture's operation by the matters we are working to resolve, the company is not currently considered to be performing in line with Council objectives. Once a resolution is reached, an approach will be agreed for how to move forward in a way which aligns with the Council's objectives.
- 27. The draft Annual Report and Financial Statements for the year ended 31 December 2020 for Horley Business Park Development LLP are provided as Annex 2 to this report. Due to these accounts not yet being confirmed, they are presented as a confidential annex at this time.
- 28. Additional details are available in the exempt report set out in the Part 2 section of this agenda.

#### **Pathway for Care Limited**

- 29. Pathway for Care Limited provides supporting living facilities and support for their residents at a number of sites in the borough and surrounding areas. The creation of a predecessor company was authorised by the Executive on 14 July 2016; the current company was subsequently established in April 2018.
- 30. The Council is a minority shareholder in the company, with the majority shareholding held by Transforming Healthcare Group Limited. The Council has the right to appoint a director to the board of the company.

- 31. The Council currently holds £1.1m redeemable preference shares in the company, redeemable in April 2023, which were converted from a £1.1m loan to the predecessor company in 2018. When redeemed, these will provide a capital receipt for the Council, subject to the company holding sufficient funds to honour the redemption at that time.
- 32. The Council also stands to receive income from any dividends paid by the company. Total dividends are stipulated to be 50% of net profits generated by the company, subject to cash flow. Since 2018 the company has been investing in growing its services, and during 2020/21, it reported that it had reduced voids, revised its operating model, and consistently generated a monthly profit. However, it has not yet declared a dividend income to the Council or any tangible plans for redemption of the preference shares.
- 33. During 2020 Pathway for Care Limited changed its accounting reference date from 31 July to 31 December and lodged Financial Statements for the period ended 31 December 2020 with Companies House, see attached Annex 3.
- 34. The current Directors of the company are Mr. Oleksandr Vrublevskyi, Mr. James Ford; and Councillor V. Lewanski, the Council appointed Director. Mr. Paul Green and Mr. Warren Richards were previously directors of the company but resigned as of 6 October 2021.
- 35. The Council is currently awaiting information the company's most recent accounts and internal performance measures, and a judgement on the performance of the company is therefore subject to this information being received.
- 36. Additional details are available in the exempt report set out in the Part 2 section of this agenda.

#### **RBBC Limited**

37. RBBC Limited was incorporated on 30 September 2020 following the dissolution of the original RBBC Limited. It was created for the purpose of preserving the name to allow the Council to use the company name in the future. The directors, appointed for incorporation purposes, are the Director of People and the Director of Place. The company is inactive and has not undertaken any activity in the current year.

#### RBBC Housing – Independent Living

- 38. This company is currently inactive, and has not undertaken any substantive activity in the current year.
- 39. The company is currently being dissolved, as approved by the Commercial Ventures Executive Sub-Committee.

#### Camelia Close (Tadworth) Residents Management Company Limited

- 40. This company was incorporated in May 2021, as a company limited by guarantee. It is not a Council owned company however its directors are Richard Robinson, the Council's Head of Housing and Penny Craig, the Council's Senior Development Manager.
- 41. The company was established to ensure that the ownership and management of the freehold can successfully be passed over to the residents upon the sale of the last

- property, reducing the Council's longer-term liability. It is a requirement that any Resident Management Company (RMC) is set up prior to the first sale. At the point of final property sale, the Council officers will resign their appointments.
- 42. In line with the company's Memorandums and Articles, following the granting of the lease of the last flat, or transfer of the last house on the scheme, RBBC, as Developer, will transfer the freehold of the remainder of the site to the RMC. A specialist resident management company is currently appointed to handle all aspects of leasehold management (estate cleaning services, service charge collection etc.), and upon transfer to the RMC, the residents can chose to continue this appointment, chose another company, or run the estate management themselves. 22 out of the 25 homes on the site have been reserved or sold, and all units are anticipated to be sold by the end of this year/early next.

#### **Forthcoming Business**

- 43. The Council is currently developing Part 2 of its Commercial Strategy. This will help set out the Council's approach to future commercial activity, including regarding its interests and objectives around companies.
- 44. In April 2021, the Commercial Ventures Executive Sub-Committee reviewed and noted the approach to the implementation of investment and company governance agreed in January 2020. As further matters relating to companies are considered and agreed, these will be reported in line with the agreed performance reporting approach.
- 45. Where future arrangements regarding the Council's interests in companies emerge from this strategy, these will be reflected in future reporting on company performance.
- 46. Work is also currently underway to explore the opportunity for the establishment of a housing company.

#### **Observations of the Overview & Scrutiny Committee**

- 47. The Overview & Scrutiny Committee considered this report at its meeting of 21 October 2021. Questions, observations and responses provided were captured in the minutes of the meeting, and are set out below for the awareness of the Commercial Ventures Executive Sub-Committee.
- 48. Members asked questions and made the following observations:
  - **Business rates collection** it was identified that long-standing proposals to reform business rates were still under consideration by the Government. The Council received around £50m through business rates and retained approximately £2m. Note: since the meeting of the Committee, additional updates to business rates were announced in the Autumn 2021 national budget.
  - Gatwick Airport 'strategic gap' this was identified to be Surrey County
    Council-owned land between the proposed Horley Business Park development
    site and the M23 spur road. The emerging plans presented by Gatwick Airport
    proposed that some of this land be used as a site compound temporarily to aid
    with other proposed construction work at the airport.

- Greensand Holdings Limited rental income Members asked for clarification on rental income and loan interest. It was confirmed that modest rental income was received on land owned by the company at Fishers Farm (part of the Horley Business Park development land). A loan to the company accrued loan interest of £1.152m as of 31 March 2021. The office building held by the company provided rental income sufficient for the company to pay interest on the loan to the Council.
- Replanting trees as set out in the Companies Performance Update report to
  the Committee on 18 March 2021, a number of trees on land owned by Millhill
  Properties were felled in November 2020 without the knowledge or approval of
  the Council. Members asked about replanting oak woodland and Tree
  Preservation Orders. It was confirmed that this was land not owned by the
  Council and was subject to an ongoing investigation by the Forestry
  Commission.
- Pathway to Care Ltd Members asked about income from this company. It
  was confirmed that majority shareholder, Transforming Healthcare Group, had
  not yet declared a dividend income to the Council.
- 49. The Commercial Ventures Executive Sub-Committee is requested to consider and note these observations.

#### **Options**

- 50. **Option 1:** To note the Autumn 2021 Companies Performance Update, and the observations of the Overview and Scrutiny Committee. **This is the recommended option** as it will support the effective consideration of the performance of companies owned, or part-owned, by the Council as of Autumn 2021.
- 51. **Option 2:** To not note the Autumn 2021 Companies Performance Update, and the observations of the Overview and Scrutiny Committee. **This is not the recommended option** as it will not support the effective consideration of the performance of companies owned, or part-owned, by the Council as of Autumn 2021.

#### **Legal Implications**

- 52. There are no direct legal implications arising from this report.
- 53. Where decisions are made which effect the Council's companies, the legal implications of these decisions will be considered as part of the decision making process in each case.

#### **Financial Implications**

- 54. There are no direct financial implications arising from this report. The Council's annual statement of accounts incorporates the financial position of its companies as part of its group financial statements.
- 55. Where decisions are made which impact the Council's companies, the financial implications of these decisions will be considered as part of the decision making process in each case.

#### **Equalities Implications**

- 56. The Council has a Public Sector Equality Duty under the Equality Act (2010) to have due regard to the need to:
  - Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act;
  - Advance equality of opportunity between people who share those protected characteristics and people who do not;
  - Foster good relations between people who share those characteristics and people who do not.
- 57. The three parts of the duty applies to the following protected characteristics: age; disability; gender reassignment; pregnancy/maternity; race; religion/faith; sex and sexual orientation. In addition, marriage and civil partnership status applies to the first part of the duty.
- 58. There are no direct equalities implications of this report, however an awareness of the Council's obligations with respect to these duties should form part of the consideration of this report.
- 59. Where are decisions are made which effect the Council's companies, the equalities implications of these decisions will be considered as part of the decision making process in each case.
- 60. The Commercial Ventures Executive Sub-Committee shall generally have regard to the obligations of the Equality Act (2010) in conducting its role as the representative of the Council as a shareholder or partner in companies owned or part-owned by the Council.

#### **Communication Implications**

61. There are no direct communication implications as a result of this report. However, as identified in the Commercial Governance Framework, the Commercial Ventures Executive Sub-Committee shall have regard for the Local Authorities (Companies) Order 1995, which sets out the rights for authorities and individual Members to receive company specific information.

#### **Risk Management Considerations**

- 62. All commercial ventures and investment activities contain an element of risk, and the Commercial Ventures Executive Sub-Committee shall consider these as part of the decision making process for any future decisions relating to companies owned or part-owned by the Council.
- 63. In monitoring the performance of companies owned or part-owned by the Council, the Commercial Ventures Executive Sub-Committee has regard to the fiduciary duty the Council owes to its rate and local tax payers, to the public law requirements to exercise the general power of competence for a proper purpose, and the

requirements of the Commercial Governance Framework which forms part of the terms of reference of the sub-committee.

#### **Environmental Sustainability Considerations**

- 64. There are no direct environmental sustainability implications arising from this report.
- 65. Where decisions are made which effect the Council's companies, the environmental implications of these decisions will be considered as part of the decision making process in each case.

#### **Policy Framework**

- 66. The recommendations of this report are consistent with the Council's Policy Framework.
- 67. All actions undertaken by the Council in respect of commercial activity (including company activity) will be undertaken for the purpose of contributing to the achievement of the 'Funding our Services' objective within the Council's Corporate Plan and supporting policy framework, unless otherwise specified by statute.

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Registered number 10508302

GREENSAND HOLDINGS LIMITED
DIRECTORS' REPORT AND AUDITED
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

23

#### **COMPANY INFORMATION**

**Directors** W Pallett

D Beck

R S Michalowski (appointed 6 October 2020)

Independent auditor Kreston Reeves LLP

Springfield House Springfield Road Horsham West Sussex RH12 2RG

Registered office Town Hall

Castlefield Road Reigate

Surrey RH2 0SH

Registered number 10508302

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#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their report and audited financial statements for the year ended 31 December 2020.

#### **Principal activities**

The company's principal activity during the year was that of commercial property investment and development.

#### **Directors**

The directors who served during the year were as follows:

J Jory (resigned 31 July 2020)

W Pallett

D Beck

R S Michalowski (appointed 6 October 2020)

#### **Directors' responsibilities**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) (as adopted by the European Union) and applicable UK law. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable IFRSs have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to the auditor

The directors confirm that:

- so far as each director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- the directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **Small company special provisions**

The report of the directors has been prepared taking advantage of the small companies exemption in Part 15 of the Companies Act 2006.

This report was approved by the board on	and signed on behalf of the board by		
W Pallett Director			

#### **GREENSAND HOLDINGS LIMITED**

#### **Opinion**

We have audited the financial statements of Greensand Holdings Limited (the "company") for the year ended 31 December 2020 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis of opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Emphasis of matter**

We draw attention to note 5 in the financial statements and the section on investment properties. This sets out the basis on which the independent valuation of investment properties has been undertaken in the prior year. Our opinion is not modified in respect of this matter.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the Annual Report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **GREENSAND HOLDINGS LIMITED**

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- · adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare and the Directors' Report in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report.

#### **Responsibilities of directors**

As explained more fully in the Directors' Responsibilities Statement set out on page 1, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### **GREENSAND HOLDINGS LIMITED**

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the company and industry, and through discussion with the directors and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to Landlord and Tenant legislation and health and safety. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and taxation legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to management bias in accounting estimates and judgemental areas of the financial statements such as the valuation of investment properties and inventories, and revenue recognition. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations and fraud; and
- Assessment of identified fraud risk factors; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Reviewing contracts to ensure that revenue recognition was appropriate; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance.

#### **GREENSAND HOLDINGS LIMITED**

#### Auditor's responsibilities for the audit of the financial statements (continued)

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Graham Hunt BA FCA (Senior Statutory Auditor)**

for and on behalf of Kreston Reeves LLP Statutory Auditor, Chartered Accountants Horsham

Date:

#### STATEMENT OF COMPREHENSIVE INCOME

#### FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	2020 £	2019 £
Revenue		177,833	175,780
Administrative expenses		(56,839)	(53,360)
Fair value movement on investment property		(521,900)	(210,500)
Impairment to inventories	5	(1,726,892)	-
Operating loss	6	(2,127,798)	(88,080)
Finance income		250	570
Finance costs	7	(102,221)	(102,149)
Loss before taxation	-	(2,229,769)	(189,659)
Tax expense	8	-	31,721
Loss for the year		(2,229,769)	(157,938)
	<u>.</u>		
Total comprehensive income for the year attributable to shareholde	ers	(2,229,769)	(157,938)

#### Statement of total recognised gains and losses

The company has no recognised gains or losses other than the loss for the above financial year.

The above results were derived from continuing operations.

#### STATEMENT OF FINANCIAL POSITION

#### **AS AT 31 DECEMBER 2020**

Director

#### **COMPANY REGISTRATION NUMBER: 10508302**

	Notes		2020		2010
	Notes	£	2020 £	£	2019 £
ASSETS		_	_	_	_
Non-current assets					
Investment property	9		1,860,100		2,382,000
Current assets					
Inventories	10		10,168,000		11,076,938
Trade and other receivables	11		3,833		57,118
Cash and cash equivalents	12		113,228		122,643
					,
TOTAL ASSETS			12,145,161	=	13,638,699
LIABILITIES					
Current liabilities					
Trade and other payables	13	45,744		124,887	
Current tax liabilities	13	3,960		3,960	
		49,704	•	128,847	
Non-current liabilities					
Borrowings	14	14,209,380	ı	13,394,006	
TOTAL LIABILITIES			14,259,084		13,522,853
SHAREHOLDERS' EQUITY					
Share capital	16		100		100
Revaluation reserve	17		(439,715)		82,185
Retained earnings	17		(1,674,308)		33,561
TOTAL EQUITY AND LIABILITIES			12,145,161	=	13,638,699
The financial statements were approved by the board and	authorised for is	sue on	and sig	ned on behalf of th	e board by
, , , , , , , , , , , , , , , , , ,					,
W Pallett					

#### STATEMENT OF CHANGES IN EQUITY

#### FOR THE YEAR ENDED 31 DECEMBER 2020

	Equity attributable to equity holders of the company			
	Issued share capital	Revaluation reserve	Retained earnings	Total equity
	£	£	£	£
At 1 January 2020	100	82,185	33,561	115,846
Loss for the year	-	-	(2,229,769)	(2,229,769)
Transfer to revaluation reserve		(521,900)	521,900	
Total comprehensive income for the year	-	(521,900)	(1,707,869)	(2,229,769)
At 31 December 2020	100	(439,715)	(1,674,308)	(2,113,923)
			ity holders of the co	mpany
	Issued share	Revaluation	Retained	
	capital	reserve	earnings	Total equity
	£	£	£	£
At 1 January 2019	100	257,004	16,680	273,784
Loss for the year	-	-	(157,938)	(157,938)
Transfer to revaluation reserve		(174,819)	174,819	
Total comprehensive income for the year	-	(174,819)	16,881	(157,938)
At 31 December 2019	100	82,185	33,561	115,846

#### **CASH FLOW STATEMENT**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

	2020	2019
Cash flows from operating activities	£	£
Loss for the year	(2,229,769)	(157,938)
Adjustments to cash flows from non-cash items:		
Finance income	(250)	(570)
Finance costs	102,221	102,149
Revaluation	521,900	210,500
Corporation tax	-	3,960
Deferred tax		(35,681)
Operating cash flows before movements in working capital	(1,605,898)	122,420
Working capital adjustments:		
Decrease/(increase) in inventories	908,938	(11,076,938)
Increase/(decrease) in payables	(27,823)	(4,170)
Decrease/(increase) in receivables	53,285	(57,118)
	934,400	(11,138,226)
Cash used in operations	(671,498)	(11,015,806)
Income tax paid	-	(3,912)
Net cash used in operating activities	(671,498)	(11,019,718)
Investing activities		
Interest received	250	570
Net cash generated by investing activities	250	570
Financing activities		
Loan from shareholder	815,374	11,124,367
Interest paid	(153,541)	(25,239)
Net cash generated by financing activities	661,833	11,099,128
Net (decrease)/increase in cash and cash equivalents	(9,415)	79,980
Cash and cash equivalents at beginning of year	122,643	42,663
Cash and cash equivalents at end of year	113,228	122,643

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1 General information

Greensand Holdings Limited is a private company limited by share capital and incorporated in the United Kingdom under the Companies Act 2006. The nature of the company's operations and its principal activities are set out in the Directors' Report.

The address of its registered office and principal place of business is:

Town Hall Castlefield Road Reigate Surrey RH2 0SH

#### 2 Adoption of new and revised standards

During the financial year, there were no new IFRSs or IFRIC interpretations that were effective for the first time that would be expected to have a material impact on the company.

The following pronouncements have been adopted in the year and either had no impact on the financial statements or resulted in changes to presentation and disclosure only:

- Definition of a Business (Amendments to IFRS 3); effective 1 January 2020
- Definition of Material (Amendments to IAS 1 and IAS 8); effective 1 January 2020
- COVID-19 Rent Related Concessions (Amendments to IFRS 16); effective 1 June 2020
- Conceptual Framework for Financial Reporting; effective 1 January 2020

At the date of authorisation of these financial statements, the following standards and interpretations relevant to the company, which have not been applied in these financial statements, were in issue but not yet effective:

- References to the Conceptual Framework; effective 1 January 2021
- Onerous Contracts Cost of Fulfilling a Contract (Amendments to IAS 37); effective 1 January 2022
- Annual improvements to the IFRs Standards 2018-2020 Cycle (Amendments to IFRS 1, IFRS 9, IFRS 16); effective 1 January 2022
- Classification of Liabilities as Current or Non-Current (Amendments to IAS 1); effective 1 January 2023

The directors anticipate that the adoption of these standards and interpretations in future periods will have no material impact on the financial statements of the company.

#### 3 Significant accounting policies

#### Statement of compliance and basis of accounting

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) adopted by the European Union and are consistent with the IFRSs as issued by the International Accounting Standards Board and IFRIC interpretations issued and effective at the time of preparing these financial statements and are in accordance with the Companies Act 2006.

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 3 Significant accounting policies - continued

#### Basis of accounting

These financial statements have been prepared on the historical cost basis as modified by the accounting policies below.

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

These financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the company operates and rounded to the nearest  $\pounds$ .

The following principal accounting policies have been applied:

#### Presentation of financial statements in accordance with IAS 1 (Revised 2007)

The financial statements are presented in accordance with IAS 1 Presentation of Financial Statements (Revised 2007).

#### Revenue

Revenue is measured at the fair value of the consideration recoverable, net of VAT. The company's policy for the recognition of revenue from operating leases is described in the leasing policy below.

#### Leasing

#### The company as lessor

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant leases.

#### **Investment properties**

Investment property, which is property held to earn rentals and/or capital appreciation, is initially recognised at cost, including associated transaction costs, and subsequently at fair value at the balance sheet date. The fair value is based on market values as determined by professionally qualified external valuers. Gains or losses arising from changes in the fair value of the investment property are included in profit or loss for the period in which they arise.

#### **Inventories**

Inventories comprise land and property held for development and resale, and are stated at the lower of cost and net realisable value. Cost includes all directly attributable expenditure necessary to bring the inventories to their existing condition and location. Costs are assigned by specific identification and include the cost of acquisition, subsequent development costs and borrowing costs during development. Net realisable value is determined by the directors.

#### Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently at amortised cost. A provision for impairment of trade receivables is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The amount of the provision is recognised in the statement of comprehensive income.

#### Cash and cash equivalents

Cash and cash equivalents at the end of the reporting period comprise cash at bank and in hand.

#### Trade and other payables

Trade and other payables are recognised initially at fair value and subsequently at amortised cost.

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 3 Significant accounting policies - continued

#### **Borrowings**

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the statement of comprehensive income over the periods of the borrowings using the effective interest rate method.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

#### **Borrowing costs**

Borrowing costs are recognised in profit or loss in the period in which they are incurred, unless they relate to a qualifying asset in which case they are capitalised and included as part of the cost of the qualifying asset at the year end.

#### **Taxation**

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on the taxable profit for the year. Taxable profit differs from profit before tax as reported in the statement of comprehensive income because it excludes items of income or expense that are taxable or deductible in other periods and items that are never taxable or deductible. The company's corporation tax liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end the reporting period.

#### Deferred tax

Deferred tax is tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that such taxable profits will be available, against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary differences arise from the initial recognition of goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the taxable profits nor the accounting profit.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the statement of comprehensive income, except when it relates to items charged or credited directly to equity, in which case deferred tax is also dealt with in equity.

#### Accounting for financial assets and liabilities

The company's operations expose it to a variety of financial risks including the effects of changes in interest rates on debt, credit risk and liquidity risk. The directors consider that the company does not have material exposures in any of these areas and consequently does not use derivative financial instruments to manage these exposures.

The company's financial assets consist of trade and other receivables, and are summarised in note 4. Trade and other receivables are financial assets with fixed or determinable payments, none of which are quoted in an active market. After initial recognition these are measured at amortised cost using the effective interest rate method, less provision for impairment.

Receivables are considered for impairment on a case-by-case basis when they are past due at the balance sheet date or when objective evidence is received that a specific counterparty will default.

The company's financial liabilities include borrowings, trade and other payables which are measured at amortised cost using the effective interest rate method. A summary of the company's financial liabilities is given in note 4.

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 3 Significant accounting policies - continued

#### Going concern

The financial statements have been prepared on a going concern basis. While the impact of Covid-19 has been assessed by the directors so far as reasonably possible, due to its unprecendented impact on the wider economy, it is difficult to evaluate with any certainty the potential outcomes on the company's trade, its tenants and suppliers. However, taking into consideration the company's planning, the nature of its long term borrowings and the continuing support of its shareholder, the directors have a reasonable expectation that the company will continue in operational existence for the foreseeable future.

#### 4 Financial risk management

The company's activities expose it to a variety of financial risks: market risk, credit risk, liquidity risk and cash flow interest rate risk. The company's overall risk management programme focuses on the unpredictability of the marketplace and seeks to minimise potential adverse effects on the company's financial performance.

Risk management is carried out by the Board of Directors.

#### Market risk

The company is exposed to market risk, primarily related to interest rates and the market value of the investment property and the net realisable value of inventories.

#### Interest rate risk

The company monitors interest rate cash flow exposures on its long term borrowing. The company does not use derivative financial instruments to mitigate these risks.

#### Credit risk

The company's exposure to credit risk is limited to the carrying value of financial assets recognised at the balance sheet date, as summarised below:

	2020	2019
	£	£
Classes of financial assets - carrying amounts		
Cash and cash equivalents	113,228	122,643
Trade and other receivables	3,833	57,118
	117,061	179,761

The maximum exposure to credit risk in relation to trade and other receivables is equivalent to the year end balance.

The company continuously monitors the creditworthiness of tenants and other counterparties. The company's policy is only to deal with creditworthy counterparties.

The directors consider that all the above financial assets are not impaired at the reporting date under review and are of good quality credit, based on all available financial information.

The company is not exposed to any significant credit risk exposure to any single counterparty or any company of counterparties having similar characteristics other than those debtors which are disclosed in note 11. The credit risk for cash and cash equivalents is considered negligible since the counterparties are reputable banks with high quality external credit ratings.

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 4 Financial risk management - continued

#### Liquidity risk

Liquidity needs are monitored carefully on a day-to-day basis. Longer term liquidity needs are assessed through monthly, quarterly, and annual cash flow forecasts.

As of 31 December 2020, the company's liabilities have maturities which are summarised below:

	Within 6	6 to 12		Later than 5
	months	months	2 to 5 years	years
	£	£	£	£
Trade and other payables	45,744	-	-	-
Borrowings	<u> </u>	<u>-</u>		14,209,380
	45,744	<u>-</u>	-	14,209,380

This compares to the maturity of the company's financial liabilities in the previous reporting period as follows:

	Within 6 months	6 to 12 months	2 to 5 years	Later than 5 years
	£	£	£	£
Trade and other payables	124,887	-	-	-
Borrowings	<u></u> _	<u>-</u>	<u>-</u>	13,394,006
	124,887			13,394,006

#### Capital management policies

The company's capital management objectives are:

- to ensure the company's ability to continue as a going concern; and
- to provide an adequate return to shareholders.

Capital for the reporting period under review is summarised as follows:

	2020 £	2019 £
	£	_
Share capital	100	100
Revaluation reserve	(439,715)	82,185
Retained earnings	(1,674,308)	33,561
Borrowings	14,209,380	13,394,006
	12,095,457	13,509,852

The company has no covenant obligations with respect to capital ratios.

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 5 Critical accounting judgements

#### Critical judgements in applying the company's accounting policies

In the process of applying the company's accounting policies, the following judgements have had the most significant effect on the amounts recognised in the financial statements:

#### Investment properties

The company holds investment property with fair value of £1,860,100 at the year end (see note 9). In order to determine the fair value of investment property the company has engaged independent valuation specialists with experience in the location and nature of the property being valued. They have used a valuation technique based on comparable market data. The determined fair value of the investment property is most sensitive to fluctuations in the property market.

As the future impact of Covid-19 is unknown, the prior year valuation provided by the independent valuer was reported on the basis of a 'material valuation uncertainty'. Consequently, less certainty and a higher degree of caution should be attached to the prior year valuation than would normally be the case.

#### Recoverability of inventories

Inventories of £10,168,000 (note 10) are stated at the lower of cost and net realisable value after taking into account all available information at the reporting date. The intention is to hold the inventories for development and at the balance sheet date they are not forecast to be realised in the short to medium term. The development project is still in its early stages, and this increases the estimation uncertainty as the total forecast development costs and ultimate net realisable value are subject to a number of uncertain future events including, but not limited to, the receipt of planning permission, the total build cost and fluctuations in the property market. The directors have obtained an independent, professional valuation of the development land at the balance sheet date to assist them in determining its net realisable value. Based on the stage of completion of the development, the directors are of the opinion that the current net realisable value of inventories is unlikely to be materially different from the independent valuation. This has resulted in an impairment of inventories of £1,726,892 being recognised in the Statement of Comprehensive Income during the year. The commercial viability of the development is kept under regular review by the directors to ensure that, so far as reasonably possible, inventories continue to be stated at the lower of cost and net realisable value.

#### 6 Operating loss

•	operating roop		
		2020	2019
		£	£
	This is stated after charging:		
	Auditor's remuneration - audit work	4,500	4,000
	Auditor's remuneration - other services	7,963	2,224
		12,463	6,224
7	Finance costs		
		2020	2019
		£	£
	Loan interest	102,221	102,149

In addition to loan interest included as a finance cost, during the year the company capitalised loan interest of £815,375 (2019: £135,896).

## **NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE YEAR ENDED 31 DECEMBER 2020

8	Taxation		
		2020	2019
	Analysis of tax charge/(credit) in year	£	£
	Total current tax (see below)	-	3,960
	Deferred tax (see below)		(35,681)
			(31,721)
	Factors affecting tax charge/(credit) for year		
	The charge/(credit) for the year can be reconciled to the loss in the statement of compr	ehensive income as	follows:
	, , , , , , , , , , , , , , , , , , ,	2020	2019
		£	£
	Loss before tax on continuing operations	(2,229,769)	(189,659)
	Loss on ordinary activities multiplied by standard rate of		
	corporation tax in the UK of 19%	(423,656)	(36,035)
	Effects of:		
	Fair value movement not taxable	99,161	39,995
	Deferred tax asset not recognised	324,495	
	Total current tax (see above)	-	3,960
	Total deferred tax (see above)	-	(35,681)
	Total tax charge/(credit) for the year		(31,721)

9

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

Investment property	
	Freehold
	property
	£
Fair value	
At 1 January 2020	2,382,000
Revaluation	(521,900)
At 31 December 2020	1,860,100
Fair value	
At 31 December 2020	1,860,100

Investment property with a fair value of £1,860,100 was held as security against borrowings.

The company's investment property is classed as level 2, as defined by IFRS 13 Fair Value Measurement, in the fair value hierarchy as at 31 December 2020. Level 2 inputs are observable and comprise an assessment of current market conditions, recent sales prices and other relevant information for similar assets in the locality.

2,382,000

The fair value of the company's investment property as at 31 December 2020 was determined by an independent external valuer at that date. The valuations are in accordance with the Royal Institution of Chartered Surveyors ("RICS") valuation - Professional Standards ("The Red Book"). Fair values of investment properties are calculated using an income approach and the main assumptions supporting the valuation are in respect of rents due, extant leases and yields.

The property income earned by the company from its investment property, which is leased to tenants under non-cancellable operating leases, amounted to £177,833 for the year.

The historical cost of the investment property is £2,299,815.

#### 10 Inventories

At 31 December 2019

	2020	2019
	£	£
Inventories	10,168,000	11,076,938

The cost of inventories recognised as an expense in the year amounted to £1,726,892 (2019 - £nil). This includes an amount of £1,726,892 (2019: £nil) resulting from impairment of inventories.

#### 11 Trade and other receivables

	2020	2019
	£	£
Trade receivables	1,158	22,410
Prepayments and accrued income	1,277	63
Other receivables	1,398	34,645
	3,833	57,118

All amounts are due within one year. The carrying value of receivables is considered a reasonable approximation of fair value.

### **NOTES TO THE FINANCIAL STATEMENTS**

### FOR THE YEAR ENDED 31 DECEMBER 2020

12	Cash and cash equivalents		
		2020 £	2019 £
	Cash at bank	113,228	122,643
13	Current liabilities	2020	2019
		£	2019 £
	Trade payables	7,136	10,513
	Accruals and deferred income	38,608	114,374
	Trade and other payables	45,744	124,887
	Corporation tax payable	3,960	3,960
		49,704	128,847

The fair value of the trade and other payables classified as financial instruments are disclosed in the financial instruments note. The company's exposure to market and liquidity risks, including maturity analysis relating to trade and other payables, is disclosed in the financial risk management note.

#### 14 Non-current liabilities

		2020 £	2019 £
	Borrowings	14,209,380	13,394,006
15	Borrowings	2019 £	2019 £
	Secured borrowings		
	Loans and accrued interest due to shareholder	14,209,380	13,394,006
	Amount due for settlement within 12 months		
	Amount due for settlement after 12 months	14,209,380	13,394,006

The loans from Reigate and Banstead Borough Council are denominated in sterling. The first loan carries an interest rate equivalent to the rate charged by the Public Works Loan Board plus 2% with the final repayment due on 19 February 2023. The second loan carried an interest rate of 7.4% with the final repayment due on 25 October 2034. The loans and accrued interest are secured on the freehold investment property and inventories.

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

16 Share capital				
	2020	2020	2019	2019
	Number	£	Number	£
Allotted and fully paid				
Ordinary shares of £1 each	100	100	100	100

#### 17 Reserves

### **Revaluation reserve**

Represents accumulated unrealised revaluation gains/(losses) of the investment property to its fair value.

#### **Retained earnings**

Represents accumulated realised profits less accumulated realised losses.

#### 18 Operating lease arrangements

Property rental income earned during the year was £177,833 (2019 - £175,780). The lessees do not have an option to purchase the property at the expiry of the lease period.

At the balance sheet date the company had contracted with tenants for the following total future minimum lease receipts:

	2020	2019
	£	£
Within one year	176,790	174,690
One to two years	176,790	123,563
Two to three years	176,790	98,000
Three to four years	110,057	98,000
Four to five years	76,690	32,667
In over five years	25,563	-
	742,680	526,920

### 19 Related party transactions

### Reigate and Banstead Borough Council ("RBBC") (Shareholder)

During the year RBBC continued to provide a loan to the company of £13,258,110 (2019: £13,258,110). Interest charged on the loans in the year amounted to £917,596 (2019: £238,045). At the year end £25,590 (2019: £76,910) of unpaid interest is included in accruals and £815,375 (2019: £135,896) of unpaid interest has been added to the loan and included as part of the amount due to RBBC at the year end of £14,209,380 (2019: £13,394,006) (note 14). RBBC recharged its officer time spent dealing with company management and administration and this amounted to £7,745 (2019: £35,367). The balance outstanding at the year end is £7,136 (2019: £18,258).

#### W Pallett (Director)

During the year the company was charged £657 (2019: £1,552) for management services by Mr W Pallett.

#### D Beck (Director)

During the year the company was charged £2,880 (2019: £Nil) for management services by Mr D Beck.

### **NOTES TO THE FINANCIAL STATEMENTS**

### FOR THE YEAR ENDED 31 DECEMBER 2020

20	Financial instruments		
	Categories of financial instruments		
	The company held the following financial assets:		
		2020 £	2019 £
	Trade and other receivables Cash and cash equivalents	2,556 113,228 115,784	57,055 122,643 179,698
	The company held the following financial liabilities:	2020 £	2019 £
	Trade and other payables Borrowings	45,744 <u>14,209,380</u> 14,255,124	106,993 13,394,006 13,500,999

**21 Ultimate controlling party**The company is controlled by Reigate and Banstead Borough Council which owns 100% of the company's share capital.

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Company Registration No. 10339398 (England and Wales)
PATHWAY FOR CARE LIMITED
FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020
PAGES FOR FILING WITH REGISTRAR

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### **BALANCE SHEET**

#### AS AT 31 DECEMBER 2020

		202	0	2020	)
	Notes	£	£	£	£
Fixed assets					
Tangible assets	3		94,412		37,815
Current assets					
Debtors	4	998,350		1,000,362	
Cash at bank and in hand		339,292		354,542	
		1,337,642		1,354,904	
Creditors: amounts falling due within one year	5	(152,649)		(283,996)	
	,				
Net current assets			1,184,993		1,070,908
Total assets less current liabilities			1,279,405		1,108,723
Capital and reserves					
Called up share capital	6		1,100,100		1,100,100
Profit and loss reserves			179,305		8,623
Total equity			1,279,405		1,108,723

The directors of the company have elected not to include a copy of the profit and loss account within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 21 May 2021 and are signed on its behalf by:

Paul S Green

Director

Company Registration No. 10339398

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE PERIOD ENDED 31 DECEMBER 2020

#### 1 Accounting policies

#### Company information

Pathway for Care Limited is a private company limited by shares incorporated in England and Wales. The registered office is Glebe Business Park, Lunts Heath Road, Widnes, Cheshire, WA8 5SQ.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements and having due regard to the impact of COVID-19 the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus, the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Reporting period

The financial statements are prepared for the 5 month period to 31 December 2020. The comparative amounts presented in the financial statements are for the 12 month period to 31 July 2020.

#### 1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE PERIOD ENDED 31 DECEMBER 2020

#### 1 Accounting policies (Continued)

#### 1.5 Tangible fixed assets

(continued)

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings 33.33% Straight Line IT Equipment 33.33% Straight Line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.7 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE PERIOD ENDED 31 DECEMBER 2020

#### 1 Accounting policies (Continued)

#### 1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### 1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE PERIOD ENDED 31 DECEMBER 2020

#### 1 Accounting policies (Continued)

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.12 Leases

Renta s payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

#### 1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

#### 1.14 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE PERIOD ENDED 31 DECEMBER 2020

The average monthly number of persons (including directors) employed by the company during the Period was:

			2020 Number	2020 Number
	Total		94	97
3	Tangible fixed assets	Fixtures and fittings	IT Equipment	Total
	6	£	£	£
	Cost	7.000	50.725	50.404
	At 1 August 2020 Additions	7,680	50,725 66,100	58,404
	Additions		66,100	66,100
	At 31 December 2020	7,680	116,824	124,504
	Depreciation and impairment			
	At 1 August 2020	2,133	18,457	20,591
	Depreciation charged in the Period	1,067	8,434	9,501
	At 31 December 2020	3,200	26,892	30,092
	Carrying amount			
	At 31 December 2020	4,480	89,932	94,412
	At 31 July 2020	5,547	32,268	37,815
4	Debtors			
	Amounts falling due within one year:		2020 £	2020 £
	Amounts faming due within one year.		r	Ľ
	Trade debtors		616,047	666,080
	Other debtors		194,464	106,214
			810,511	772,294
	Deferred tax asset		187,839	228,068
			998,350	1,000,362

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE PERIOD ENDED 31 DECEMBER 2020

5	Creditors: amounts falling due within one year				
				2020	2020
				£	£
	Trade creditors			45,660	29,062
	Taxation and social security			45,332	53,767
	Other creditors			61,657	201,167
				152,649	283,996
6	Called up share capital				
·	Called up share capital	2020	2020	2020	2020
	Ordinary share capital	Number	Number	£	£
	Issued and fully paid				
	Ordinary A of £1 each	70	70	70	70
	Ordinary B of £1 each	30	30	30	30
		100	100	100	100
		2020	2020	2020	2020
	Preference share capital	Number	Number	£	£
	Issued and fully paid				
	of £1 cach	1,100,000	1,100,000	1,100,000	1,100,000
		<del></del>			
	Preference shares classified as equity			1,100,000	1,100,000
	Total equity share capital			1,100,100	1,100,100

### 7 Audit report information

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The auditor's report was unqualified.

The senior statutory auditor was Robert Davies.

The auditor was Mitchell Charlesworth LLP.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.



r	T
Signed off by	Head of Finance Head of Legal & Governance
Author	Kirsty Jane Hill, Democratic Services Officer
Telephone	Tel: 01737 276749
Email	Kirsty.J.Hill@reigate- banstead.gov.uk
То	Commercial Ventures Executive Sub-Committee
Date	Thursday 18 November 2021
Executive Member	Portfolio Holder for Investment and Companies

Key Decision Required	N
Wards Affected	(All Wards);

_	Shareholder Actions: RBBC Housing - Independent Living - November 2021
	9

## Recommendations

That the Commercial Ventures Executive Sub-Committee

- 1. Receive and adopt RBBC Housing Independent Living's unaudited Financial Statements and Directors' report for the period 1 April 2021 to 30 September 2021 (Annex A); and
- 2. To ratify the decision of the Portfolio Holder for Investment and Companies on 13 October 2021 to receive and adopt these Accounts.

### **Reasons for Recommendations**

The Commercial Ventures Executive Sub-Committee are asked, as shareholder representative for Reigate and Banstead Borough Council, in respect of RBBC Housing – Independent Living (the Association) to receive and adopt the Association's unaudited Financial Statements and Directors' report for the period 1

## Agenda Item 5

April 2021 to 30 September 2021 to comply with the statutory requirements as set out in the Association's Rules.

The Committee is also asked to ratify the receipt and adoption of these Accounts by the Portfolio Holder for Investment and Companies. This was actioned by the Portfolio Holder on 13 October 2021 following a request from the Financial Conduct Authority to enable the dissolution of the Association.

The Commercial Ventures Executive Sub-Committee has authority to approve the above recommendations.

### **Statutory Powers**

Section 1 of the Localism Act 2011 gives local authorities a general power of competence to do anything that individuals generally may do, where this is not prohibited by other legislation. This includes the power to set up alternative delivery vehicles to exercise its powers and duties.

### **Background**

- 1. Following approval for the creation of a Community Benefit Society at the Commercial Ventures Executive Sub-Committee on 7 November 2019, The Association was incorporated on 7 October 2020.
- 2. The intention of the Association was to manage housing, including Social Housing, housing management services, associated facilities and amenities to prevent or relieve poverty and the relief of aged, disabled (whether physically or mentally) or chronically sick people and own and provide housing, including Social Housing to prevent or relieve poverty and the relief of aged, disabled (whether physically or mentally) or chronically sick people.
- 3. The Association has remained inactive since its creation and the Commercial Ventures Executive Sub-Committee agreed to dissolve it at its meeting on 30 September 2021.
- 4. Following the meeting, dissolution papers were submitted to the Financial Conduct Authority (FCA) as the body which regulates community benefit societies.

### **Key Information**

### **Dissolution**

- 5. Following receipt of the Association's Financial Statements for the period 7 October 2020 to 31 March 2021 and a dissolution application, the FCA requested a further set of Accounts for the period 1 April 2021 to 30 September 2021 in order to dissolve the Association.
- 6. The FCA set a deadline of 4 days to receive the additional Accounts.
- 7. In accordance with the Rules of the Association, shareholders are required to receive and adopt these Accounts. On the 13 October 2021, to enable

- compliance of the FCA deadline, the Portfolio Holder for Investment and Companies confirmed receipt and adopted the accounts in respect of Reigate and Banstead Borough Council's shareholding in the Association.
- 8. The Commercial Ventures Executive Sub-Committee is now asked to ratify the Portfolio Holder's decision.

### **Options**

- Option 1 Approve the recommendations in order that RBBC Housing Independent Living meets its statutory responsibilities.
  - This is the recommended option to ensure that RBBC Housing Independent Living is governed correctly and meets its statutory responsibilities.
- Option 2 If, after reviewing the recommendations and accounts, adjustments are required, the Commercial Ventures Executive Sub-Committee should request adjustments be made and approve the recommendations subject to those adjustments, in order that RBBC Housing Independent Living is governed correctly and meets its statutory responsibilities.
- Option 3 To not approve the Recommendations. This is not the recommended option as RBBC Housing Independent Living will not be compliant with its statutory duties and risk exposure to liability for breach of its statutory obligations.

### **Legal Implications**

- 9. Section 1 of the Localism Act 2011 provides local authorities with the power to do anything an individual may do, subject to a number of limitations. In exercising this power, a local authority is still subject to its general duties (such as the fiduciary duty it owes to its rate and local taxpayers and to the public law requirements to exercise the general power of competence for a proper purpose).
- In receiving and adopting the accounts and ratifying the decision of the Portfolio Holder, the Committee is upholding these general duties including those of transparency.

### **Financial Implications**

11. There are no specific financial implications arising from this report.

### **Equalities Implications**

12. There are no equality implications arising from this report.

### **Communication Implications**

13. There are no direct communication implications arising from the recommendations of this report.

# Agenda Item 5

14. However, as identified in the Commercial Governance Framework, the Commercial Ventures Executive Sub-Committee should have regard for the Local Authorities (Companies) Order 1995, which sets out the rights for authorities and individual Members to receive company specific information.

### **Environmental Sustainability Implications**

15. There are no environmental sustainability implications arising from this report.

### **Risk Management Considerations**

16. All commercial ventures and investment activities contain an element of risk, and the Commercial Ventures Executive Sub-Committee should consider these as part of the decision making process for any decisions relating to commercial ventures and investment activities. There are no specific risk management considerations arising from this report.

### **Background Powers**

N	n	n	e

# **RBBC Housing - Independent Living**

UNAUDITED FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 SEPTEMBER 2021

Community Benefit Society registration: 8475

Registered under the Co-operative and Community Benefit Societies Act 2014

### **CONTENTS**

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### **DIRECTORS' REPORT FOR THE PERIOD ENDED 30 SEPTEMBER 2021**

**Board of Directors** Mari Wood

Lucinda Mould

Caroline Waterworth (resigned July 2021)

Simon Bland (appointed September 2021)
Simon Rosser (appointed September 2021)
Duane Kirkland (appointed September 2021)

**Registered office address** Reigate and Banstead Borough Council

Town Hall Castlefield Road

Reigate Surrey RH2 0SH

Secretary Kirsty Hill

#### **DIRECTORS' REPORT FOR THE PERIOD ENDED 30 SEPTEMBER 2021**

The Board present their report and the unaudited financial statements for RBBC Housing – Independent Living for the period 1 April 2021 to 30 September 2021.

### **Principal Activity**

RBBC Housing – Independent Living was registered on 7 October 2020. Its registration with the Financial Conduct Authority confirmed its business would be 'to manage housing, including Social Housing, housing management services, associated facilities and amenities to prevent or relieve poverty and the relief of aged, disabled (whether physically or mentally) or chronically sick people. The society may also own and provide housing, including Social Housing to prevent or relieve poverty and the relief of aged, disabled (whether physically or mentally) or chronically sick people.' RBBC Housing – Independent Living has, however, from registration to 30 September 2021, been inactive.

### **RBBC Housing – Independent Living's Board Members:**

Simon Bland (appointed September 2021)
Duane Kirkland (appointed September 2021)
Lucinda Mould
Simon Rosser (appointed September 2021)
Caroline Waterworth (resigned July 2021)
Mari Wood

### **Board's responsibilities statement**

The Board is responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

The Co-operative and Community Benefit Societies Act 2014 requires the Board to prepare financial statements for each financial year. The Board has elected to prepare the financial statements under the historical cost convention and in accordance with FRS 102 section 1A (the Financial Reporting Standard applicable in the UK and Republic of Ireland) and the requirements of the Co-operative and Community Benefit Societies Act 2014.

#### Review of the business

As it could not be used for its original purpose, RBBC Housing – Independent Living has remained inactive.

### Summary of the financial position

RBBC Housing – Independent Living has £4 share capital.

This report was approved by the Board on 11 October 2021 and signed on behalf of the Board by:

M Wood	K J Hill
Chair	Secretary

### **REVENUE ACCOUNT**

### FOR THE PERIOD ENDED 30 SEPTEMBER 2021

		2021
		£
Turnover		-
Cost of sales		
Gross profit		-
Administration costs		
Operating surplus/(deficit)		<u>~</u>
Interest payable and similar charges		-
Surplus/(deficit) for the financial period		
These financial statements were approved and a li October 2021.  Signed on behalf of the Committee of Manage		gement on
Signed on behalf of the committee of Manage	ment	
Mari Wood	Committee member	
9		
Lucinda Mould	Committee member	
Kirsty Hill	Secretary	

### **BALANCE SHEET**

### FOR THE PERIOD ENDED 30 SEPTEMBER 2021

		2021
<b>Current assets</b> Cash in hand	Note	£ £
Net current assets		4
Net assets		4
<b>Capital and reserves</b> Share Capital	3	4
Total capital and reserves		4
These financial statements were approved and autho	orised for issue by the Comm	ittee of Management on 11 October 2021.
Signed on behalf of the Committee of Management		
Mari Wood	Committee member	
Lucinda Mould	Committee member	
Kirsty Hill	Secretary	

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE PERIOD ENDED 30 SEPTEMBER 2021

#### 1 Principal accounting policies

### **Basis of preparation of financial statements**

The financial statements for the period 1 April 2021 to 30 September 2021 have been prepared under the historical cost convention and in accordance with FRS 102 section 1A (the Financial Reporting Standard applicable in the UK and Republic of Ireland) and the requirements of the Co-operative and Community Benefit Societies Act 2014. They are prepared in sterling and rounded to the nearest £1.

The society has been inactive since its incorporation on 7 October 2020 and the intention is for it to be wound up.

### **Society information**

The society is a community benefit society registered in England under the Co-operative and Community Benefit Societies Act 2014 with society registration number 8475. The registered office is the address given on page 1.

### 2 Employees

There were no employees during the period.

#### 3 Share capital

		2021
	Share Capital - £1 ordinary shares	£
	Share capital 21 Graniary Shares	
	At start of period	4
	At end of period	4
4	Members	
•	Tempers .	No.
	At start of period	4
	At end of period	4

### 5 Related party transactions

There were no related party transactions.

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